



# Encouraging Excellence and Building Community in the Undergraduate Research Lab

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# Initial Mindset of Many Students

- Participation in research is an excellent résumé builder
- As long as you fulfill the minimum amount of time required in the lab, you are entitled to an “A” – research is too “subjective” to be evaluated in any other way
- It doesn't really matter if your experiments work as long as you appear to be trying

# Central Questions

- What are the attributes of “excellence” in undergraduate research?
- How can you motivate undergraduate students to pursue excellence?
- How can you help students achieve excellence?
- How can you build meaningful relationships and a sense of community along the way?

# Attributes of “excellence” in undergraduate research

- Good understanding, clarity, and design
  - Good understanding of relevant scientific literature
  - Clearly defined research question
  - One or more testable hypotheses
  - Well-designed experiments that address research question and hypotheses

# Attributes of “excellence” in undergraduate research

- Careful, thorough, honest and accurate
  - Careful execution of experiments and collection of data
  - Thorough, honest and accurate documentation of all procedures and research results
  - Thorough, honest and accurate analysis of all research results and conclusions

# Attributes of “excellence” in undergraduate research

- Displays perseverance and commitment
  - Repeats experiments until they work!
  - Repeats experiments until they yield reproducible results
  - Revises hypotheses and redesigns experiments as necessary
  - Arrives at clear conclusions that address the original research question and hypotheses

# Attributes of “excellence” in undergraduate research

- Collegial and an effective communicator
  - Respectful and considerate of other lab members
  - Helps keep lab clean and orderly
  - Assists others when needed
  - Actively participates in group discussions
  - Effectively communicates research findings to lab group, campus and/or the larger scientific community

# Motivating students to pursue excellence in research

## 1) Way to worship and serve our Creator and Lord

*"To know the mighty works of God; to comprehend His wisdom and majesty and power; to appreciate, in degree, the wonderful working of His Laws, surely all this must be a pleasing and acceptable mode of worship to the Most High, to whom ignorance cannot be more grateful than knowledge."*

-- Copernicus

Quoted by F. S. Collins, *The Language of God: A Scientist Presents Evidence for Belief*, (New York: Free Press, 2006).



# Motivating students to pursue excellence in research

- We are called to search for truth and to “renew” our minds

*“Therefore I urge you, brethren, by the mercies of God, to present your bodies a living and holy sacrifice, acceptable to God, which is your spiritual service of worship. And do not be conformed to this world, but be transformed by the renewing of your mind, so that you may prove what the will of God is, that which is good and acceptable and perfect.”*

-- Rom. 12:1-2 (NASB)

Other key verses:     *Rom. 8:29; Phil. 3:20-21; 2 Cor. 3:18*  
                              *1 Peter 1:13-16; Eph. 4:17-23; 2 Cor. 10:3-5*

# Motivating students to pursue excellence in research

- We are called to work hard and be diligent in our pursuit of truth

*“Whatever you do, do your work heartily, as for the Lord rather than for men, knowing that from the Lord you will receive the reward of the inheritance. It is the Lord Christ whom you serve.”*

-- Col. 3:23-24 (NASB)

*“Be diligent to present yourself approved to God as a workman who does not need to be ashamed, accurately handling the word of truth.”*

-- 2 Tim. 2:15 (NASB)

- Prayer of dedication at beginning of semester

# Motivating students to pursue excellence in research

## 2) Way we can serve humankind

- Simply “marking time” in the lab is not enough – we must be good stewards of our time and resources
- Getting interpretable results is essential to increase knowledge and understanding
- Need to be working on original research questions that have relevance to *real world problems* that have not already been “solved”
- Students may need help understanding potential practical applications

# Motivating students to pursue excellence in research

## 3) Can be personally rewarding

- Intellectual stimulation and increased understanding
- Improvement in critical thinking, problem solving, oral and written communication, manual dexterity, use of equipment, etc.
- Acquisition of skills for further education and getting jobs
- Achievement of excellence can lead to favorable grades and letters of evaluation
- Possible financial assistance

# Motivating students to pursue excellence in research

- Opportunity to find future mate?!



*Bruno and Stephanie*

# Helping students achieve excellence in research

- 1) Set realistic goals and expectations – clearly communicate these to students at beginning of semester
  - Ideally involve students in this process!
  - Never expect students to do something you can't do yourself!
  - Students will not be as fast or as skillful as you are
  - Allow time for troubleshooting experiments
  - Recognize constraints of student schedules, course loads, involvement in extracurriculars, etc.

# Helping students achieve excellence in research

- Help student break up each project into smaller achievable goals that have well-defined “next actions”
- Useful tools for communicating goals and expectations:
  - individualized learning contracts
  - syllabus for research
  - rubric for evaluating research (1<sup>st</sup> semester, 2<sup>nd</sup> semester)

Overall Grade: \_\_\_\_\_ Semester: \_\_\_\_\_ Student: \_\_\_\_\_

**Biological Research: *Grading Rubric (first sem. research student, 3 cr.)***

<b>Evaluation Criteria</b> <i>(weight given)</i>	<b>Unacceptable</b> <i>(&lt; 55%)</i>	<b>Poor</b> <i>(55-65%)</i>	<b>Satisfactory</b> <i>(66-77%)</i>	<b>Good</b> <i>(78-89%)</i>	<b>Excellent</b> <i>(90-100%)</i>
<b>Lab Notebook</b> <i>(20%)</i> Neatness, organization; completeness and accuracy in documenting: lab times worked, procedures, data, observations and conclusions; up to date	_____	_____	_____	_____	_____
<b>Amount of Lab Work Accomplished (for 3 credits)</b> <i>(20%)</i> Successfully completed experiments and acquisition of useful data; prepping reagents, etc. for future experiments	_____	_____	_____	_____	_____
<b>Efficient Use of "Waiting" Times in the Lab</b> <i>(10%)</i> Reading research-related scientific lit., updating lab notebook, prepping future steps in expt., helping others; cleaning lab benches and glassware	_____	_____	_____	_____	_____
<b>Self-Confidence &amp; Independence in the Lab</b> <i>(10%)</i> Ability to carry out previously demonstrated procedures without further demonstrations or questions	_____	_____	_____	_____	_____
<b>Skillfulness in the Lab</b> <i>(10%)</i> Ability to use equipment correctly and to do laboratory procedures correctly to get high quality data	_____	_____	_____	_____	_____
<b>Understanding of Project &amp; Relevant Literature</b> <i>(10%)</i> Correct understanding of research aims, relevant terms/concepts and theory behind experiments; ability to interpret data and evaluate conclusions of others	_____	_____	_____	_____	_____
<b>Contribution to Poster Presentation for Conference</b> <i>(10%)</i> Quality of work contributed to poster presentation; active participation in INBRE Undergrad. Research Conf.	_____	_____	_____	_____	_____
<b>Oral Presentation in Lab Meeting</b> <i>(10%)</i> Targeted to appropriate audience, effective discussion of required content (see email), understanding of published lit., originality, quality of presentation	_____	_____	_____	_____	_____



Overall Grade: \_\_\_\_\_ Semester: \_\_\_\_\_ Student: \_\_\_\_\_

**Biological Research: *Grading Rubric (2<sup>nd</sup> sem. research student, 3 cr.)***

<b>Evaluation Criteria</b> <i>(weight given)</i>	<b>Unacceptable</b> <i>(&lt; 55%)</i>	<b>Poor</b> <i>(55-65%)</i>	<b>Satisfactory</b> <i>(66-77%)</i>	<b>Good</b> <i>(78-89%)</i>	<b>Excellent</b> <i>(90-100%)</i>
<b>Lab Notebook</b> <i>(20%)</i> Neat, well-organized; always up to date; complete and accurate documentation of lab times worked, experimental procedures, data, observations, conclusions, unanswered questions, future plans, etc.	_____	_____	_____	_____	_____
<b>Amount of Lab Work Accomplished (for 3 credits)</b> <i>(40%)</i> Good progress made in fulfilling major objectives of project; successfully completed expts. and collected usable data; trouble-shot expts. as needed; used time wisely to prepare reagents and equipment for future expts.	_____	_____	_____	_____	_____
<b>Self-Confidence &amp; Independence in the Lab</b> <i>(10%)</i> Able to carry out previously demonstrated procedures without further demonstrations or questions; knew where to find supplies and equipment	_____	_____	_____	_____	_____
<b>Skillfulness &amp; Cleanliness in the Lab</b> <i>(10%)</i> Used lab equipment properly and executed lab procedures correctly to get high quality data; thoroughly cleaned up after self in the lab and assisted in keeping common areas clean	_____	_____	_____	_____	_____
<b>Understanding of Project &amp; Relevant Literature</b> <i>(10%)</i> Correctly understood research aims, relevant terms/concepts and theories behind experiments; able to interpret data and evaluate conclusions of others; had solid grasp of Wight lab articles	_____	_____	_____	_____	_____
<b>Participation in Lab Meetings</b> <i>(10%)</i> Attended all lab meetings; was always prepared to discuss progress made on project; actively participated in group discussions	_____	_____	_____	_____	_____

# Helping students achieve excellence in research

- 2) Provide frequent and constructive feedback
  - In lab notebook, individual meetings in office or lab, emails, rubrics, etc.
  - Be as specific as possible!
  - Choose your words carefully to avoid misunderstandings
  - Avoid comparisons with other students
  - Never speak negatively to students about other students

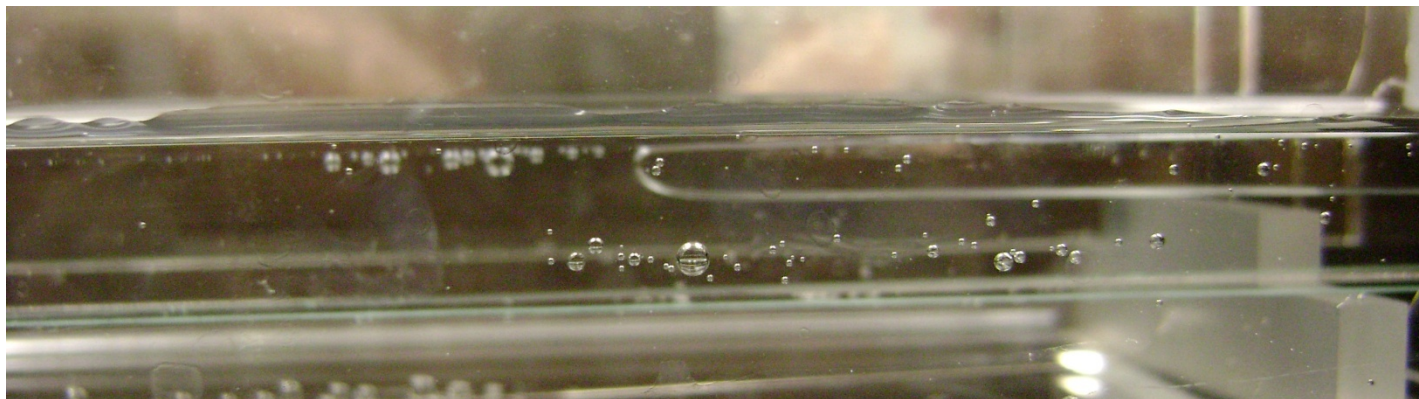
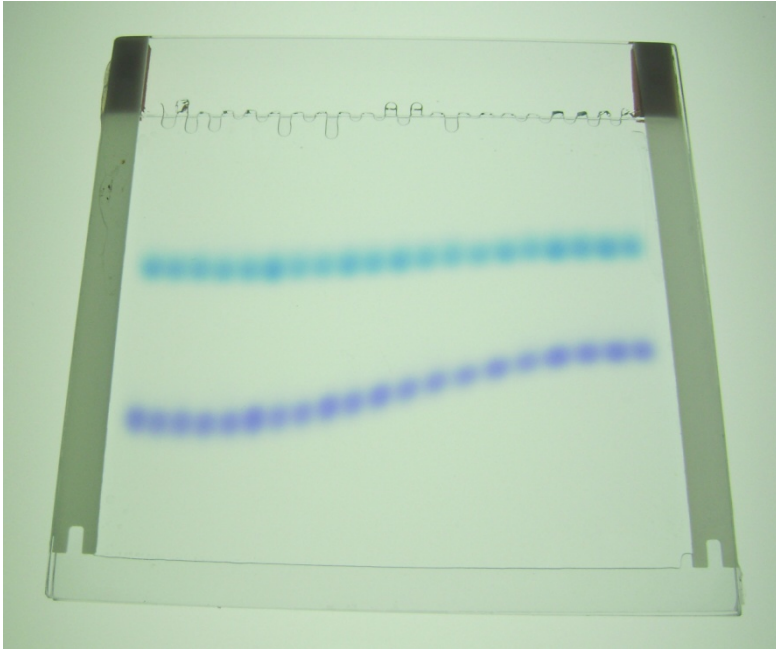
- Celebrate successful experiments: “Jubilation Moments”



Jubilation #1



- Try to turn “problem” experiments into positive learning experiences



# Helping students achieve excellence in research

## 3) Model excellence yourself in your mentoring of students (*Phil. 4:8*)

- Be prepared for individual and group meetings
- Have good grasp of scientific literature and theory behind all experimental procedures
- Be able to personally demonstrate all experimental procedures that students do
- Show students characteristics of good lab technique and simple ways to minimize mistakes
- Do the experiments together the first few times; then progressively allow student independence

# Helping students achieve excellence in research

- Early during training, analyze results of experiments together; allow greater independence with experience
- Encourage students to provide input into how to troubleshoot experiments and to participate in design of follow-up experiments

# Helping students achieve excellence in research

- 4) Develop systems of organization in the lab that foster student independence
  - Designated space for each student in the lab
  - Orderly arrangement of chemicals and supplies
  - Repository of information easily accessible to students (e.g. Blackboard site)

# Front Page of Blackboard Site for Research in My Lab

**JOHN BROWN UNIVERSITY**

Home Help Logout

John Brown University

Courses

Announcements

Lab Group Photos

Reagent Prep

Methods

Equipment Maint.

Inventories

Data Spreadsheets

Data Photographs

Product Literature

Safety Issues

Primary Sources

Presenting Science

Selected Web Sites

BIOLOGICAL RESEARCH (BIO4223-F05-GREUEL) > ANNOUNCEMENTS


VIEW TODAY

VIEW LAST 7 DAYS

VIEW LAST 30 DAYS

VIEW ALL

June 10, 2008 - June 17, 2008

 **Wed, Jun 11, 2008 -- INBRE Undergraduate Research Conference: November 7-8, 2008** Posted by: Brian Greuel

All current research students in Dr. Greuel's lab will attend the above conference at the University of Arkansas in Fayetteville. Reserve these dates! It will probably be necessary for you to miss at least some of your classes on Friday, Nov. 7. More information will follow...

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# Organization of Research Blackboard Site



## Biological Research Course Map

 Expand All
  Collapse All
  Refresh

### Biological Research

-  Announcements
-  Lab Group Photos
-  INDIVIDUAL RESEARCH STUDENTS
-  "JUBILATION" MOMENTS
-  RESEARCH CONFERENCES
  -  AR INBRE Research Conference -- Nov. 9-10, 2007
  -  Experimental Biology (San Diego) -- Apr. 5-9, 2008
-  Reagent Prep
  -  BUFFER SOLUTIONS
  -  EMSA REAGENTS
  -  GEL ELECTROPHORESIS REAGENTS
    -  Agarose Gels
    -  EMSA Gels
    -  Polyacrylamide Gels (Native)
    -  Polyacrylamide Gels (SDS-PAGE)
  -  GENERAL LAB REAGENTS
  -  PLASMID PREP REAGENTS
  -  TISSUE CULTURE MEDIA & REAGENTS
-  Methods
  -  GENERAL LAB SKILLS
    -  Adjusting pH of Solutions
    -  Preparing Solutions & Dilutions
    -  Spectrophotometry
  -  ASSAYS
    -  DNA Concentration Measurements
    -  Electrophoretic Mobility Shift Assays (EMSAs)
    -  Protein Concentration Assays
    -  Reporter Gene Assays
    -  Transient Transfection Experiments
  -  BACTERIOLOGICAL METHODS
  -  GEL ELECTROPHORESIS
    -  Horizontal Gel Electrophoresis
    -  Vertical Gel Electrophoresis
  -  PLASMID PREPS
    -  Large-Scale Plasmid Preps
    -  Plasmid Minipreps
    -  Plasmid Prep Reagents
    -  Plasmid Prep Characterization Template
  -  RECOMBINANT DNA METHODS
  -  TISSUE CULTURE METHODS
  -  VIDEO DEMONSTRATIONS
    -  VIDEO: Measuring a Solution's pH (length: 12:46)
    -  VIDEO: Passaging Cells (length: 32:08)
-  Equipment Maint.
-  Inventories

-  Data Spreadsheets
  -  ASE FUNCTIONAL ANALYSIS PROJECT
-  EMSA PROJECT
  -  BCA Protein Assays
  -  EMSA Binding Reactions
-  TM3 CELL PROJECT
  -  Transfection Set-Ups
  -  Processed Transfection Data
-  TRANSCRIPTION FACTOR MODIF. PROJECT
-  Data Photographs
  -  ASE LS MUTANT PROJECT
    -  DNA Concentration Estimations
    -  Fragment Isolations
    -  PCR Reactions
    -  Restriction Digests
      -  Large-Scale Plasmid Preps -- Confirmatory Digests
      -  Plasmid Minipreps -- Confirmatory Digests
      -  Preparation of Recombinant Plasmids
-  EMSA PROJECT
  -  EMSA Blots
  -  Fragment Isolations
  -  PCR Reactions
-  TM3 CELL PROJECT
  -  Large-Scale Plasmid Preps -- Confirmatory Digests
-  TRANSCRIPTION FACTOR MODIF. PROJECT
-  Product Literature
  -  BACTERIAL STRAINS
  -  DNA VECTORS (COMMERCIAL)
  -  GEL ELECTROPHORESIS
  -  GENE TRANSFER
  -  MOLECULAR BIOLOGY KITS
  -  SAFETY-RELATED
  -  TISSUE CULTURE PRODUCTS
-  Safety Issues
  -  CRYOGENIC MATERIALS
  -  ELECTRICAL SHOCK HAZARDS
  -  HAZARDOUS CHEMICALS -- HANDLING & DISPOSAL
  -  RADIOISOTOPES
-  Primary Sources
  -  NATURE & PRACTICE OF SCIENCE
  -  TRANSCRIPTION FACTORS
  -  WIGHT LAB ARTICLES
-  Presenting Science
  -  LAB NOTEBOOKS
  -  ORAL PRESENTATIONS
  -  POSTER PRESENTATIONS
  -  SCIENTIFIC WRITING
-  Selected Web Sites

# Building Relationships & Community in the Research Lab

## 1) Events at mentor's home



First annual reunion of past (and current) research & work-study students (Fall, 2007)

# Building Relationships & Community in the Research Lab

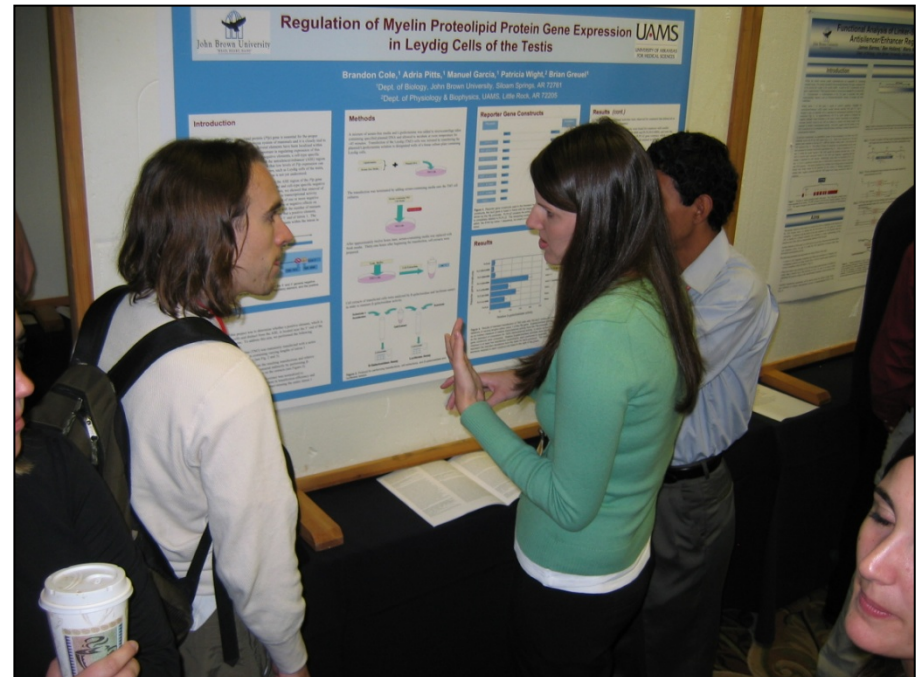
## 2) Regular lab group meetings

- Open and close in prayer
- Short devotional by me (or a student)
- Provide refreshments – students participate in this
- Formal or informal presentations by students
- Group discussion of what's working well and technical challenges to overcome



# Building Relationships & Community in the Research Lab

## 3) Attend scientific conferences together



Arkansas IDeA Network of Biomedical Research Excellence (AR INBRE) conference  
October, 2007











# Building Relationships & Community in the Research Lab

- 4) Individual or small group meetings
  - Office, coffee shop, while working in the lab together
  - Make good use of waiting periods (incubation times) during experiments



# Conclusions

- 1) Mentoring undergraduate research students is among the most personally fulfilling aspects of my job
- 2) Students will strive for excellence in the research lab (just like any other class) if they have a clear idea of the goals and expectations
- 3) There are a variety of things you can do to promote the pursuit of excellence while also fostering teamwork and a sense of community

# Acknowledgements



John Brown University  
"HEAD, HEART, HAND"



ARKANSAS  
**INBRE**  
IDeA Networks of Biomedical Research Excellence